

Annapolis, Maryland
November 20, 1979

Dr. John Wilson
Assistant Dean for Undergraduate Studies
University of Maryland
University College
College Park, Maryland 20742

Dear Dr. Wilson:

During the last nine years in the System Development Section of the Annapolis Data Center of the State of Maryland, I have served as a senior programmer-analyst and project leader. I have known Robert Branan all of that time, and he has worked for me on three major projects covering a total of more than three years.

Robert has demonstrated good capability for analysis of data processing operations and problems, and for devising and accurately executing workable solutions. Under my supervision he wrote about eight COBOL programs of fairly high complexity, which proved remarkably trouble-free. He has done considerable work as an analyst, with the result of which I am not specifically familiar.

Robert is also motivated to develop and further his professional qualifications.

Very truly yours,


David T. Griffin